

AMERICA BEYOND CAPITALISM by *Gar Alperovitz*

Organizational Resources for Rebuilding the Economy of our Communities

Section 1: Individual Development Accounts

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Section 1: Individual Development Accounts

ASSET-BASED COMMUNITY DEVELOPMENT INSTITUTE

Institute for Policy Research

Northwestern University

2040 Sheridan Rd.

Evanston, IL 60208

T 847-491-8711

F 847-467-4140

abcd@northwestern.edu

www.northwestern.edu/ipr/abcd.html

The Asset-Based Community Development Institute (ABCD Institute) provides research, training videos, workshops, publications, and consultation services for those interested in capacity-building community development and neighborhood asset mobilization. The Institute's work is based on the premise that through mobilizing their own assets, neighborhoods can substitute for imports and become more self-sufficient.

ASSET DEVELOPMENT INITIATIVE

Center on Hunger and Poverty

Brandeis University, Mailstop 077

Waltham, MA 02524

T 781-736-8885

F 781-736-3925

hunger@brandeis.edu

www.centeronhunger.org

Established in 1999 by the Center to promote and advance individual asset-building policy choices that promise to reduce hunger and poverty in the nation by addressing their root causes. Its mission is to broaden and redefine the asset development concept and familiarize the public, media, and policy leaders with the asset development approach.

ASSETS FOR INDEPENDENCE DEMONSTRATION PROGRAM

Office of Community Services, Dept. of Health & Human Services

901 D Street, SW, Suite 500 West

Washington, DC 20447

T 202-401-4626

AFIPProgram@acf.hhs.gov

www.acf.hhs.gov/assetbuilding

The Assets for Independent Act Demonstration Program is the office that manages the federal pilot IDA program, the Assets for Independence Act (AFIA) and maintains information on federal programs that assist low-income families to accumulate assets and rise out of poverty.

CENTER FOR SOCIAL DEVELOPMENT (CSD)

George Warren Brown School of Social Work

Washington University, Campus Box 1196

One Brookings Drive

St. Louis, MO 63130

T 314-935-7433

F 314-935-8661

csd@gwbmail.wustl.edu

Founded by Michael Sherraden in 1994, the Center for Social Development is widely credited with developing and popularizing the idea of individual development accounts as a method for promoting greater asset-holding by low-income individuals. The Center regularly provides a directory of state-level IDA programs as well as publishing research papers.

CORPORATION FOR ENTERPRISE DEVELOPMENT (CFED)

777 North Capitol St, NE, Ste. 800

Washington, DC 20002

T 202-408-9788

info@cfed.org

www.cfed.org

The Corporation for Enterprise Development works to promote asset-building strategies for both distressed individuals and communities as a way to ensure a sustainable economy accessible to all segments of the community. CFED maintains the IDA network, which links IDA programs across the nation. CFED provides economic policy design, research and analysis services as well.

NEW AMERICA FOUNDATION

1630 Connecticut Ave., NW, 7th Fl.

Washington, DC 20009

T 202-986-2700

F 202-986-3696

www.assetbuilding.org

Founded in 2002, the New America Foundation is dedicated to do research, media promotion, and policy advocacy for the expansion of individual development accounts and other inclusive asset-building strategies.

NORTHLAND INSTITUTE

13911 Ridgedale Dr., Ste. 260

Minneapolis, MN 55305

T 952-541-9674

F 952-541-9684

www.northlandinst.org

Founded as a nonprofit organization in 1996, Northland's mission is to develop innovative asset-building strategies for local-income individuals, entrepreneurial non-profits, and community economic development organizations. The Institute is an active participant in national IDA coalitions, promotes social enterprise, and advocates ESOPs as a way to build assets among asset-poor workers and root businesses more firmly in their communities.

Section Two: Community Development Corporations and Community Organizing

ACORN

88 3rd Avenue

Brooklyn, NY 11217

T 718-246-7900

F 718-246-7939

natexdirect@acorn.org

www.acorn.org

ACORN is a national grassroots organization that seeks to empower low-income communities and individuals by working toward economic and social justice on the local and national levels through community organizing.

CENTER FOR COMMUNITY CHANGE

1000 Wisconsin Ave., NW

Washington, DC 20007

T 202-342-0519

info@communitychange.org

www.communitychange.org

The Center for Community Change (CCC) provides research, technical assistance, networking, and coalition building in an effort to support grassroots organizations that foster community development.

COMMITTEE FOR ECONOMIC DEVELOPMENT

2000 L St., NW, Suite 700

Washington, DC 20036

T 202-296-5860

F 202-223-0776

info@ced.org

www.ced.org

The Committee for Economic Development (CED) is a nonpartisan organization that provides business and education leaders with research and policy recommendations on economic and social issues such as budget reform, school reform, and global markets.

COMMUNITY AND ECONOMIC DEVELOPMENT PROGRAM

Center for Urban Affairs
Michigan State University
1801 West Main St.
Lansing, MI 48915-1097
T 517-353-9555
F 517-484-0068
www.msu.edu/~cua

The Community and Economic Development Program at Michigan State University provides research, training, and technical assistance to community-based organizations throughout Michigan. Among other activities, CEDP has developed the Community Income and Expenditure Model, which allows communities to track income and expenditure flows.

COMMUNITY DEVELOPMENT RESEARCH CENTER

Graduate School of Management and Urban Policy
New School for Social Research
72 Fifth Avenue, 7th Floor
New York, NY 10011
T 212-229-5311 x1609
F 212-229-5904
www.newschool.edu/milano/cdrc
oliverom@newschool.edu

The Community Development Research Center provides research, analysis, evaluation, and publications about community revitalizing practices and policies and their effect on urban neighborhoods. Topics evaluated include local and federal policies, as well as a number of studies on community development corporations.

ENTERPRISE FOUNDATION

10227 Wincopin Circle, Suite 500
Columbia, MD 21044
T 410-964-1230
F 410-964-1918
www.enterprisefoundation.org

The Enterprise Foundation is a nonprofit community development and housing organization that works through a national network of more than 1,200 organizations to provide community development in areas such as employment and housing for low income individuals and neighborhoods.

THE FANNIE MAE FOUNDATION

4000 Wisconsin Ave., NW
North Tower, Suite One
Washington, DC 20016
T 202-274-8000
F 202-274-8100
www.fanniemaefoundation.org

The Fannie Mae Foundation publishes numerous journals and periodicals on the subjects of affordable housing and community development.

GREAT CITIES INSTITUTE

University of Illinois at Chicago
412 South Peoria Street, Suite 400
Chicago, IL 60607
T 312-996-8700

F 312-996-8933
 gcities@uic.edu
 www.uic.edu/cuppa/gci

The Great Cities Institute is a program of the University of Illinois at Chicago. GCI is an interdisciplinary research program designed to disseminate information on urban development. Areas of research focus include metropolitan sustainability and community/human development.

HIGHLANDER CENTER

1959 Highlander Way
 New Market, TN 37820
 T 865-933-3443
 F 865--933-3424
 hrec@highlandercenter.org
 www.thehighlandercenter.org

The Highlander Center provides resources and assistance, including research, education, and workshops to community organizations struggling with a variety of problems, economic and social, throughout Appalachia and the South.

HOUSING AND URBAN DEVELOPMENT (HUD), US DEPARTMENT OF

P.O. Box 23268
 Washington, DC 20026
 T 800-245-2691
 www.huduser.org

The U.S. Department of Housing and Urban Development (HUD)'s Office of Policy Development and Research (PD&R) sponsors HUD USER, an information service that provides data, research reports, and policy analysis relating to issues of housing and community development.

INDUSTRIAL AREAS FOUNDATION

220 West Kinzie St., 5th Floor
 Chicago, IL 60610
 T 312-245-9211
 F 312-245-9744
 www.industrialareasfoundation.org

The Industrial Areas Foundation was built on the principles and practices of legendary community activist Saul Alinsky. The IAF provides progressive leadership training in organizing and coalition building with faith-based, private, public, and non-profit institutions.

INITIATIVE FOR A COMPETITIVE INNER CITY (ICIC)

727 Atlantic Avenue, Suite 600
 Boston, MA 02111
 T 617-292-2363
 F 617-292-2380
 initiative@icic.org
 www.icic.org

Founded in 1994 by Harvard Business School Professor Michael Porter, Initiative for a Competitive Inner City works to promote sustainable inner city economic development, focused on encouraging capital reinvestment by private investors.

LOCAL INITIATIVES SUPPORT CORPORATION

773 3rd Ave, 8th Floor
 New York, NY 10017
 T 212-455-9800
 F 212-682-5929
 www.lisc.org

The Local Initiatives Support Coalition works to foster the growth and development of Community Development Corporations (CDCs) with public, private, and non-profit organizations by helping to channel grants and technical support to some of the nation's most distressed areas.

LIVING CITIES

95 West 125th Street
 New York, NY 10027
 T 646-442-2200

www.livingcities.org

Living Cities provides financial and technical support to nonprofit CDCs engaged in improving economically distressed inner city neighborhoods. It creates a mechanism through which major corporations, foundations and federal government can invest in the revitalization of urban neighborhoods.

NATIONAL CONGRESS FOR COMMUNITY ECONOMIC DEVELOPMENT (NCCED)

1030 15th St, NW, Suite 325
 Washington, DC 20005

T 202-289-9020

F 202-289-7051

www.ncced.org

The National Congress for Community Economic Development is the trade association for the Community Development Corporation sector, representing more than 3,600 CDCs nationally through research, policy analysis, and advocacy.

NATIONAL COUNCIL OF LA RAZA

1111 19th Street, Ste. 1000
 Washington, DC 20036

T 202-785-1670

www.nclr.org

The National Council of La Raza, a leading U.S. civil rights organization working with the United States' growing Latino/a community, has become an increasingly important participant in community economic development, helping over 3,000 families become homeowners a year.

NATIONAL DEVELOPMENT COUNCIL

51 East 42nd St.
 New York, NY 10017

T 212-682-1106

F 212-573-6118

www.ndc-online.org

The National Development Council is a nonprofit organization that provides training and development services to the public, private, and nonprofit sectors to design economic development and affordable housing programs throughout the country.

NATIONAL ECONOMIC DEVELOPMENT AND LAW CENTER

2201 Broadway, Suite 815

Oakland, CA 94612

T 510-251-2600

F 510-251-0600

www.nedlc.org

The National Economic Development and Law Center (NEDLC) is a resource organization dedicated to addressing the needs of low-income persons. NEDLC's three branches focus on the needs of children and families, jobs and income, and community infrastructure. Through collaborations with outside organizations, NEDLC provides both legal and economic research and resources for those local groups working for the economic and social advancement of their respective communities.

NATIONAL HOUSING INSTITUTE

460 Bloomfield Avenue, Ste. 211

Montclair, NJ 07042-3552

T 973-509-2888

F 973-509-8005

www.nhi.org

The National Housing Institute is a nonprofit organization that examines the issues affecting affordable housing and community development practitioners. The Institute publishes the magazine *Shelterforce*, a leading community development journal.

NATIONAL LOW INCOME HOUSING COALITION

1012 14th Street, NW, Ste. 610

Washington, DC 20005

T 202-662-1530

F 202-393-1973

www.nlihc.org

The National Low Income Housing Coalition is a coalition of affordable housing advocates that is leading the campaign for the creation of a National Income Housing Trust Fund. In addition, the coalition does considerable public education, research, and policy advocacy on fair housing, homelessness, and rural housing issues.

NATIONAL NEIGHBORHOOD COALITION

1221 Connecticut Avenue, NW, 2nd Floor

Washington, DC 20036

T 202-429-0790

www.neighborhoodcoalition.org

The National Neighborhood Coalition seeks to improve communication between national and local community leaders to develop solutions that better address low-income human and neighborhood needs.

NEIGHBORHOOD REINVESTMENT CORPORATION (NRC)

1325 G St., NW, Suite 800

Washington, DC 20005

T 202-220-2300

F 202-376-2600

www.nw.org

The Neighborhood Reinvestment Corporation is a nonprofit organization that builds and supports networks of residents and public, private, and nonprofit sector organizations to revitalize declining neighborhoods.

PRATT INSTITUTE CENTER FOR COMMUNITY AND ECONOMIC DEVELOPMENT

379 DeKalb Ave.

Brooklyn, NY 11205

T 718-636-3486

www.picced.org

The Pratt Institute works with professionals, academics, and students interested in achieving ecological sustainability and economic and social justice through responsible rural and urban planning policies. Its web site also hosts the CDC Oral History Project, which provides capsule summaries of over a dozen exemplary community development corporations.

POLICYLINK.ORG

101 Broadway

Oakland, CA 94607

T 510-663-2233

F 510-663-9684

info@policylink.org

www.policylink.org

PolicyLink is an online resource promoting innovative community-based efforts to promote more equitable regional economic development. PolicyLink provides resources and information organized around the four core themes of regions, the economy, technology and democracy, with the aim of fostering strengthened relationships among nonprofits, activist groups, and others engaged in regional development issues.

RURAL LISC

1825 K Street, N.W.

Suite 1100
 Washington, D.C. 20006
 T 202-739-9283
 F 202-785-8030
info@ruralisc.org

Rural LISC seeks to build the capacity of resident-led rural community development corporations, increase their production and impact, demonstrate the value of investing in and through rural community development corporations, and make the resource and policy environment more supportive of their work.

RURAL POLICY RESEARCH INSTITUTE

214 Middlebush Hall
 University of Missouri
 Columbia, MO 65211
 T 573-882-0316
www.rupri.org
lchristopher@rupri.org

The Rural Policy Research Institute (RUPRI) conducts research and facilitates public dialogue with a focus on the effects of policy on rural areas. RUPRI involves researchers, practitioners, and analysts from numerous other universities, research institutes, governmental units, and other organizations.

THE URBAN INSTITUTE

2100 M Street, NW
 Washington, DC 200037
 T 202-833-7200
www.urban.org

The Urban Institute is a nonpartisan economic and social policy research organization that has produced many studies on community development, including evaluations of the Living Cities program and surveys of the CDC industry.

Section 3: Community Development Finance and Microenterprise

ACCION USA

56 Roland Street, Suite 300
 Boston, MA 02129
 T 617-625-7080
 F 617-625-7020
info@accionusa.org
www.accionusa.org

Acción USA is a nonprofit micro-lending organization that provides direct aid in the form of loans, as well as business and technical support for micro-enterprise development.

ASSOCIATION FOR ENTERPRISE OPPORTUNITY (AEO)

1601 N. Kent St., Ste. 1101
 Arlington, VA 22209
 T 703-841-7760
 F 703-841-7748
aeo@assoceo.org

www.microenterpriseworks.org

The Association for Enterprise Opportunity is a trade association of microenterprise loan funds and supporters. It provides members with a forum, information, and a voice to promote enterprise opportunity for people and communities with limited access to economic resources.

CATHOLIC CAMPAIGN FOR HUMAN DEVELOPMENT

3211 Fourth St., NE
 Washington, DC 20017
 T 202-541-3000

www.nccbuscc.org/cchd/index2.htm

The Catholic Campaign for Human Development, the social justice program of the U.S. Catholic Bishops, is a loan organization designed to fund low-income groups working for institutional change, providing assistance to worker-ownership enterprises, as well as other economic development projects within low-income communities.

CDFI FUND

601 13th Street, NW, Suite 200

Washington, DC 20005

T 202-622-8662

F 202-622-7754

www.cdfifund.gov

The CDFI Fund is the section of the U.S. Department of Treasury that administers the CDFI Fund and the New Markets Tax Credit, and other community finance programs. Its web site has information on how to apply for awards, as well as listing previous awardees.

COALITION OF COMMUNITY DEVELOPMENT FINANCIAL INSTITUTIONS

1601 N. Kent St., Ste. 803

Arlington, VA 22209

T 703-894-0475

F 703-841-7748

www.cdfi.org

info@cdfi.org

The Coalition of Community Development Financial Institutions represents more than 350 CDFIs throughout the U.S., providing networking and information to the CDFI industry. The Coalition also serves as an advocate for community development financial institutions by providing information and resources to lawmakers, media, and the general public in order to increase financial and public support of CDFIs.

COMMUNITY DEVELOPMENT VENTURE CAPITAL ALLIANCE

330 7th Avenue, 19th Floor

New York, NY 10001

T 212-594-6747

F 212-594-6717

www.cdvca.org

The CDVCA is a membership organization that works to provide members with technical assistance, information, and resources to maximize the implementation of community development venture capital funds in distressed communities throughout the world.

FIELD – MICROENTERPRISE FUND FOR INNOVATION, EFFECTIVENESS, LEARNING AND DISSEMINATION

The Aspen Institute

One Dupont Circle, NW Suite 700

Washington, DC 20036

T 202-736-1071

F 202-467-0790

fieldus@aspeninstitute.org

<http://fieldus.org>

Through its FIELD program, the Aspen Institute facilitates through the development of microenterprise in order to generate income and employment in disadvantaged communities.

FINANCIAL MARKETS CENTER

PO Box 334

Philmont, VA 20131

T 540-338-7754

F 540-338-7757

www.fmcenter.org

The Financial Markets Center is a non-profit organization that provides research, information, and analysis on the financial markets, the Federal Reserve System, and the impact of their policies. Information provided by the FM Center is available for use by the public, private, and non-profit sectors alike in an effort to increase the Federal Reserve System's level of accountability to the public.

FOUNDATION FOR INTERNATIONAL COMMUNITY ASSISTANCE

1101 14th St., NW
11th Floor
Washington, DC 20005
T 202-682-1510
F 202-682-1535
www.villagebanking.org

The Foundation for International Community Assistance (FINCA) is an organization dedicated to fighting poverty through the creation of micro-credit programs known as "village banks", or peer groups of approximately 50 persons who receive capital loans for self-employment.

GRAMEEN FOUNDATION, USA
1029 Vermont Avenue, NW, Ste. 400
Washington, DC 20005
T 202-628-3560
F 202-628-3880
www.grameenfoundation.org

The Grameen Foundation, USA is a non-profit organization taking its name from the micro-credit movement started in the village of Grameen, Bangladesh. It aims to eliminate poverty in the United States through the creation of micro-credit related institutions and programs.

INSTITUTE FOR SOCIAL AND ECONOMIC DEVELOPMENT

910 23rd Avenue
Coralville, IA 52241
T 319-338-2331
F 319-338-5824
www.ised.org

The Institute for Social and Economic Development is a non-profit organization that seeks to alleviate poverty by providing research, consulting, and technical assistance in the development of microenterprise.

NATIONAL COMMUNITY CAPITAL ASSOCIATION

620 Chestnut Street, Suite 572
Philadelphia, PA 19106
T 215-923-4754
F 215-923-4755
ncca@communitycapital.org
www.communitycapital.org

The National Community Capital Association is a membership organization comprised of CDFIs, CDCs, community development loan funds, microenterprise funds, and community development venture capital funds from across the U.S. NCCA provides members with a variety of resources including networking services, workshops, training, and publications.

NATIONAL COMMUNITY REINVESTMENT COALITION

733 15th St., NW, Ste. 540
Washington, DC 20005
T 202-628-8866
F 202-628-9800
www.ncrc.org

The National Community Reinvestment Coalition is a membership organization that promotes community reinvestment and the necessary public and financial support to increase capital flow to under-served areas. Members participate in workshops, lectures, conferences, and a variety of outreach activities designed to realize these objectives.

NATIONAL COOPERATIVE BANK

1725 Eye St., NW Suite 600

Washington, DC 20006

T 800-955-9622

F 202-336-7800

www.ncb.coop

The National Cooperative Bank provides financial services to cooperative organizations, CDCs, and other community development agencies, particularly through its subsidiary organization, the National Cooperative Bank Development Corporation (NCBDC). Services offered include real estate, small business, and commercial lending programs as well as a variety of community development services.

**NATIONAL FEDERATION OF COMMUNITY DEVELOPMENT
CREDIT UNIONS**

120 Wall St., 10th Floor

New York, NY 10005

T 212-809-1850

F 212-809-3274

info@natfed.orgwww.natfed.org

The National Federation of Community Development Credit Unions serves as an advocacy organization on behalf of CDCUs. Through outreach and training, NFCDCU actively promotes the advancement of community development credit unions throughout the nation.

NORTHCOUNTRY COOPERATIVE DEVELOPMENT FUND

219 Main Street, SE, Suite 500

Minneapolis, MN 55414

info@ncdf.coopwww.ncdf.coop

The Northcountry Cooperative Development Fund is a community loan fund that focuses its lending, technical assistance, and education activity on supporting producer, worker, consumer, and housing cooperatives.

SELF HELP

301 Main St., POB 3619

Durham, NC 27702

T 919-956-4400

www.self-help.org

Self Help is the parent of the nation's largest community development credit union, providing direct lending to low income communities and individuals, particularly women, minorities, and rural residents throughout North Carolina. With Fannie Mae and others, Self-Help has also provided assistance on a national scale, through a \$2 billion national homeownership initiative program.

SHOREBANK CORPORATION

7054 S. Jeffrey Blvd.

Chicago, IL 60649

T 800-669-7725

F 773-493-6609

information@shorebankcorp.comwww.shorebankcorp.com

The Shorebank Corporation is the nation's largest community development banking corporation. It is the parent corporation of South Shore Bank, the flagship community development bank in Chicago, and also operates banks in Cleveland, Detroit, the Upper Peninsula of Michigan, and the Pacific Northwest.

WOODSTOCK INSTITUTE

407 S. Dearborn St., Suite 550

Chicago, IL 60605

T 312-427-8070
 F 312-427-4007
woodstck@woodstockinst.org
www.woodstockinst.org

The Chicago-based Woodstock Institute works at both the grassroots and national levels to promote community reinvestment and economic sustainability through technical assistance, education, and research in areas such as CRA, Fair Lending Policies, financial and insurance services, CDFIs, and small business lending.

Section 4: Employee Ownership

BEYSTER INSTITUTE

1241 Cave St.
 La Jolla, CA 92037
 T 858-826-1690
 F 858-826-1688
www.beysterinstitute.org

The Beyster Institute is a non-profit organization that provides and promotes strategies for employee ownership and equity compensation through research, education, and consulting programs.

CAPITAL OWNERSHIP GROUP

c/o Ohio Employee Ownership Center
 309 Franklin Hall
 Kent State University
 Kent, OH 44242
 T 330-672-3028
 F 330-672-4063

cog@kent.edu
www.cog.kent.edu

The Capitol Ownership Group (COG) is an on-line think-tank that works to promote the advancement of broad-ownership systems, specifically employee ownership, and the raising of social and wage standards on an international level through policy proposals and advocacy.

CENTER FOR ECONOMIC AND SOCIAL JUSTICE

P.O. Box 40711
 Washington, DC 20016
 T 703-243-5155
 F 703-243-5935

thirdway@cesj.org
www.cesj.org

The Center for Economic and Social Justice is a non-profit, non-partisan education and research organization dedicated to promoting economic justice on a global scale by expanding capital ownership to a broader segment of society.

EMPLOYEE STOCK OWNERSHIP PLANS ASSOCIATION

1726 M St. N.W., Suite 501
 Washington, D.C. 20036
 T 202-293-2971
 F 202-293-7568

esop@esopassociation.org
www.esopassociation.org

The ESOP Association is a membership organization composed of companies with employee ownership and those transitioning to employee ownership status. This non-profit organization provides educational materials and training seminars necessary for the successful management of employee-owned companies.

FOUNDATION FOR ENTERPRISE DEVELOPMENT

1919 Pennsylvania Ave., NW, Ste. 650

Washington, DC 20006

T 202-530-8920

F 202-520-5702

fed@fed.org

www.fed.org

The Foundation for Enterprise Development is a non-profit organization that provides strategies for employee ownership and equity compensation on an international scale through research, consulting services, and technical assistance.

INDUSTRIAL COOPERATIVE ASSOCIATION (ICA GROUP)

One Harvard St., Suite 200

Brookline, MA 02445

T 617-232-8765

F 617-232-9545

www.ica-group.org

The Industrial Cooperative Association (ICA Group) is a non-profit organization that promotes worker ownership by providing education and technical assistance to those organizations seeking to start a community-based or worker-owned business.

NATIONAL CENTER FOR EMPLOYEE OWNERSHIP (NCEO)

1736 Franklin St., 8th Floor

Oakland, CA 94612

T 510-208-1300

F 510-272-9510

nceo@nceo.org

www.nceo.org

NCEO is a research organization dedicated to advancing worker ownership by providing information, publications, and research on Employee Stock Ownership Plans (ESOPs) and other forms of employee-ownership.

OHIO EMPLOYEE OWNERSHIP CENTER

Kent State University

309 Franklin Hall

Kent, Ohio 44242

T 330-672-3028

F 330-672-4063

oeoc@kent.edu

www.kent.edu/oeoc

The Ohio Employee Ownership Center is a non-profit organization that provides research and technical assistance to those interested in employee-ownership, as well as ownership training to established employee-owned businesses.

OWNERSHIP ASSOCIATES

122 Mt. Auburn Street, Harvard Square

Cambridge, MA 02138

Tel: (617) 868-4600

Fax: (617) 868-7969

oa@ownershipassociates.com

www.ownershipassociates.com

Ownership Associates is a consulting firm providing a range of services to corporations interested in broadening ownership and workplace participation opportunities for employees, specializing in the design and implementation of employee surveys and education and training programs.

THE SHARED CAPITALISM INSTITUTE

570 Cress

Laguna Beach, CA 92651

T 949-494-4437

F 617-868-7969

jeffgates@mindspring.com

www.sharedcapitalism.org

The Shared Capitalism Institute prepares policy papers and educational materials to inform public debates about the role of economic inclusion in addressing key social issues, with a heavy focus on promoting employee ownership.

VERMONT EMPLOYEE OWNERSHIP CENTER (VEOC)

33 Main Street

P.O. Box 546

Burlington, VT 05402

T 802-861-6611

F 802-861-6613

info@veoc.org

www.veoc.org

The Vermont Employee Ownership Center is a non-profit organization whose mission is to promote and foster employee ownership in Vermont in order to broaden capital ownership, deepen employee participation, retain jobs, increase living standards for working families, and stabilize communities.

WORKER OWNERSHIP INSTITUTE

Five Gateway Center, 7th Floor

Pittsburgh, PA 15522

T 412-562-2254/55

F 412-562-6978

webmaster@workerownership.org

www.workerownership.org

The Worker Ownership Institute provides a forum for both management and labor from worker-owned firms to educate and interact with one another, as well as training programs in areas such as collective bargaining, financial training, and labor-management committees.

Section Five: Social Enterprise

BLENDVALUE.ORG

2121 Sand Hill Road

Menlo Park, CA 94025

JEmerson@hewlett.org

www.blendedvalue.org

Blended Value.Org is a web site that contains a research report that looks at a variety of different enterprises, including social enterprises, that seek to “blend,” in one form or another social, financial (and sometimes also environmental) benefits in their work.

CENTER FOR CIVIL SOCIETY STUDIES

Institute for Policy Studies

The Johns Hopkins University

3400 North Charles Street

Baltimore, MD 21218

T 410-516-5463

F 410-516-7818

ccss@jhu.edu

www.jhu.edu/~ccss

The Center for Civil Society Studies of the Johns Hopkins Institute for Policy Studies conduct research on the role that nonprofit organizations play in modern society as well as providing training and capacity-building activities designed to strengthen non-profit organizations.

COMMUNITY WEALTH VENTURES

1730 M Street, NW, Ste. 700

Washington, DC 20036

T 202-478-6570

F 202-347-5868

www.communitywealth.com

Community Wealth Ventures is a for-profit subsidiary of Share Our Strength dedicated to expanding the resources generated by profitable enterprise for the purpose of promoting social change, especially by assisting and documenting the efforts of nonprofit organizations to create businesses. Community Wealth Ventures maintains with the Social Enterprise Alliance a database of hundreds of social enterprises throughout the United States.

INDEPENDENT SECTOR

1200 Eighteenth St., NW, Ste. 200

Washington, DC 20036

T 202-467-6100

F 202-467-6101

info@independentsector.org

www.independentsector.org

The Independent Sector is an association of national nonprofit organizations, foundations, and corporate philanthropy programs. It acts as an advocate for the non-profit sector, as well as publishing research on nonprofit sector activities.

INSTITUTE FOR SOCIAL ENTREPRENEURS

9560 Dogwood Circle

Eden Prairie, MN 55347

T 952-942-7715

F 952-942-8059

institute@orbis.net

www.socialent.org

The Institute for Social Entrepreneurs is a nonprofit organization that seeks to encourage entrepreneurship throughout the non-profit sector through education and consulting services.

NATIONAL CENTER FOR CHARITABLE STATISTICS

Center on Nonprofits and Philanthropy – The Urban Institute

2100 M Street, NW

Washington, DC 200037

202-833-7200

<http://nccsdataweb.urban.org>

The National Center for Charitable Statistics, a program of the Urban Institute's Center on Nonprofits and Philanthropy is the national clearinghouse of data on the nonprofit sector in the United States.

NATIONAL CENTER FOR NONPROFIT ASSOCIATIONS

1030 15th Street NW Suite 870

Washington, DC 20005-1525

T 202-962-0322

F 202-963-0321

www.ncna.org

Established in 1989, the National Center for Nonprofit Associations has grown to become a network of 39 state associations of nonprofits representing 22,000 nonprofits in 35 states and DC. It seeks to strengthen state association through linking them with national groups as well as through research, publication dissemination, education and leadership development training.

NONPROFIT SECTOR RESEARCH FUND

The Aspen Institute

One Dupont Circle, NW, Ste. 700

Washington, DC 20036

T 202-736-5800

F 202-293-0525

nsrf@aspeninstitute.org

www.nonprofitresearch.org

The Nonprofit Sector Research Fund awards research grants, convenes sector leaders, and disseminates research findings to expand knowledge of the nonprofit sector, improve practices, and inform public policy.

ORIGO

153 Kearny Street, Suite 401

San Francisco, CA 94108

T 415-296-1280

F 415-296-9819

info@origoinc.com

www.origoinc.com

Origo does consulting work with business, foundations, government agencies, and others to assist clients to develop social enterprise strategies and cross-sector partnerships. Since 2000, Origo has published *Fourth Sector News*, a biweekly on-line newsletter on social enterprise.

PARTNERSHIP ON NONPROFIT VENTURES

Yale School of Management - The Goldman Sachs Foundation

560 Sylvan Avenue

Englewood Cliffs, NJ 07632

T 201-894-8950

F 201-894-8610

venturesinfo@yale.edu

Since 2002, the Partnership on Nonprofit Ventures has operated an annual National Business Plan Competition for Nonprofit Organizations, the first of its kind in the United States. In the first three years of the competition, there have been over 1,000 entrants. The partnership provides winners with both cash awards and hundreds of hours of technical assistance to implement their plans. The group also publishes research and case studies.

REDF (formerly Roberts Enterprise Development Fund)

P.O. Box 29566

San Francisco, CA 94129

T 415-561-6677

F 415-561-6685

www.redf.org

The Roberts Enterprise Development Fund provides technical assistance and philanthropic investments to help nonprofit organizations in the San Francisco area attain marketplace sustainability in their enterprise ventures. REDF also works with organizations across the U.S. that use nonprofit enterprise strategies.

SOCIAL EDGE

c/o Skoll Foundation

250 University Ave, #200

Palo Alto, CA 94301

socialedge@skollfoundation.org

<http://skoll.socialedge.org>

Social Edge is a project of the Skoll Foundation that aims to connect social entrepreneurs and allies to discuss issues shaping the field. Social Edge's web site has a number of articles on social enterprise, publishes a monthly electronic newsletter, and hosts issue-based web discussion groups.

SOCIAL ENTERPRISE ALLIANCE

43 South Cassady Avenue

Columbus, OH 43209

T 614-235-0230

www.se-alliance.org

The Social Enterprise Alliance is a leading trade association in the United States of non-profits engaged in mission-oriented business. It has hosted a number of "national gathering" conferences and maintains a listserv of over 1,000 non-profit social enterprise practitioners.

SOCIAL VENTURE NETWORK

P.O. Box 29221
 San Francisco, CA 94129-0221
 T 415-561-6501
 F 415-561-6435

svn@svn.org

www.svn.org

Founded in 1987, Social Venture Network is a nonprofit network committed to building a just and sustainable world through business. Social Venture Network advocates for a “triple bottom line” of economic, social, and environmental returns and maintains a number of resource links on its web site.

Section Six: Community Land Trusts, Sustainable Agriculture, Local Currency, Recycling

AMERICAN COMMUNITY GARDENING ASSOCIATION

c/o Council on the Environment of New York City
 51 Chambers Street, Suite 228
 New York, NY 10007

T 877-ASK-ACGA or 212-275-2242

www.communitygarden.org

The American Community Gardening Association is a nonprofit membership organization that supports community gardening practices through technical assistance, outreach, and state and local-level networking.

CSA OF NORTH AMERICA

Indian Line Farm, Box 57
 Jug End Road
 Great Barrington, MA 01230
 T/F 413-528-4374

www.umass.edu/umext/csa

CSA of North America is one of the nation’s leading supporters of community-supported agriculture (CSA), the practice of linking local farmers with consumers in their area in support of local food production and self-sufficiency.

COMMUNITY FOOD SECURITY COALITION

PO Box 209

Venice, CA 90294

T 310-822-5410

F 310-822-1440

www.foodsecurity.org

The Community Food Security Coalition works to ensure the nutrition of those in need through community-based agriculture.

E.F. SCHUMACHER SOCIETY

140 Jug End Rd.

Great Barrington, MA 01230

T 413-528-1737

efssociety@smallisbeautiful.org

www.schumachersociety.org

The EF Schumacher Society is dedicated to achieving the goals of economic and ecological sustainability through the principle of decentralism. In support of these aims, the Schumacher Society offers lectures, educational programs, and extensive research resources.

INSTITUTE FOR COMMUNITY ECONOMICS

57 School St.

Springfield, MA 01105-1331

T 413-746-8660

F 413-746-8862

info@iceclt.org

www.iceclt.org

The Institute for Community Economics is a nonprofit organization that promotes community land trusts as a tool to support sustainable economic development through its Revolving Loan Fund.

INSTITUTE FOR LOCAL SELF-RELIANCE

927 15th St., NW, 4th Floor

Washington, DC 20005

T 202-898-1610

F 202-898-1612

info@ilsr.org

www.ilsr.org

The Institute for Local Self-Reliance (ILSR) provides research, information, and resources for those interested in the promotion of environmentally responsible fiscal and economic practices. Emphasis is placed on maximization of available local resources in the development of sustainable, local economies.

ITHACA HOURS

Box 6731

Ithaca, NY 14851

T 607-272-3738

info@ithacahours.org

www.ithacahours.org

Ithaca Hours is a long-running local currency program in Ithaca, NY. IthacaHOURS online offers a variety of services for those looking to start their own local currency system.

THE LAND INSTITUTE

2440 E. Water Well Road

Salina, KS 67401

T 785-823-5376

F 785-823-8728

theland@landinstitute.org

www.landinstitute.org

The Land Institute is a nonprofit research organization that provides research in natural systems agriculture as well as educational opportunities and research in the area of ecologically responsible agricultural practices.

THE LAND TRUST ALLIANCE

1331 H St. NW, Suite 400

Washington, DC 20005

T 202-638-4725

F 202-638-4730

www.lta.org

The Land Trust Alliance promotes voluntary land conservation, assisting the efforts of over a thousand land trusts to protect open spaces via direct grants, training, and technical assistance.

NEW RULES PROJECT

Institute for Local Self Reliance

1313 5th Street, SE

Minneapolis, MN 55414

T 612-379-3815

F 612-379-3920

info@islr.org

www.newrules.org

The New Rules Project, a program of the Institute for Local Self Reliance, provides research, analysis, and education about those factors and policies that support economically sustainable communities, local ownership, and local control in order to promote pro-community policies that reverse the dislocating effects of global capital mobility.

RESOURCE RENEWAL INSTITUTE

Fort Mason Center, Bldg. D

San Francisco, CA 94123

T 415-928-3774

F 415-928-4050

info@rri.org

www.rri.org

Research Renewal Institute provides research, analysis and technical assistance to those communities seeking to develop plans to promote long-term environmental sustainability (Green Plans) that rely on a multi-faceted collaboration of private, public and non-profit sector entities.

ROBYN VAN EN CENTER FOR CSA RESOURCES

Wilson College

Fulton Center for Sustainable Living

1015 Philadelphia Avenue

Chambersburg, PA 17201

T 717-264-4141 x 3352

F 717-264-1578

info@csacenter.org

www.csacenter.org

The Center answers inquiries regarding community supported agriculture as well as providing services to existing and new CSA farmers and shareholders nationally.

ROCKY MOUNTAIN INSTITUTE

1739 Snowmass Creek Rd.

Snowmass, CO 81654-9199

T 970-927-3851

F 970-927-3420

www.rmi.org

The Rocky Mountain Institute is a research foundation that focuses on sustainable resource policy in areas such as energy, transportation, green development, economic renewal, and forest management.

TIME DOLLAR INSTITUTE

5500 39th Street, NW

Washington, DC 20015

T 202-686-5200

F 202-537-5033

contact@timedollar.org

www.timedollar.org

Established in 1995, the Time Dollar Institute is a non-profit organization that helps to foster implementation of Time Dollars initiatives, a volunteer-based system of service exchange.

THE URBAN AGRICULTURE NETWORK (TUAN)

1711 Lamont Street, NW

Washington, DC 20010

T 202-483-8130

F 202-986-6732

TUAN is a nonprofit corporation founded in response to the increase in persistent hunger in urban areas in both poor and rich countries. The Network focuses its efforts on research and promotion of urban farming with an emphasis on low-income communities.

WOMANSHARE

680 West End Ave.

New York, NY 10025

T/F 212-662-9746

info@womanshare.com

www.womanshare.com

Womanshare is a system of exchange in which the skills and time of the members are used as currency. Members can “deposit” hours into the Womanshare “bank” and redeem them for the services of other members.

Cooperatives

Note: Cooperative banks and credit unions are in the community development section above).

ASSOCIATION OF COOPERATIVE EDUCATORS (ACE)

c/o The Cooperative Foundation

PO Box 64047

St. Paul, MN 55164

T 651-451-5481

F 651-451-5073

www.wisc.edu/uwcc/ace/ace.html

The Association of Cooperative Educators is an association of co-op educators, based primarily in the United States, Canada, and Puerto Rico. The association holds an annual conference of cooperative practitioners who teach cooperative educators and trainers.

CENTER FOR COOPERATIVES

University of Wisconsin

230 Taylor Hall, 427 Lorch St.

Madison, WI 53706

T 608-262-3981

F 608-262-3251

www.wisc.edu/~uwcc

The Center for Cooperatives at the University of Wisconsin conducts research, training, and education on cooperatives. Its web site includes an extensive clearinghouse of information on nearly all sectors of the cooperative movement.

COOPERATIVE DEVELOPMENT SERVICES

131 West Wilson St., Suite 400

Madison, Wisconsin 53703

(608) 258-4396 phone

(608) 258-4394 fax

CDS@co-opdevelopmentservices.com

www.cdsus.coop

A non-profit organization founded in 1985, Cooperative Development Services has provided consulting services for over 500 cooperatives in a number of sectors, including food co-ops, senior housing co-ops, forestry co-ops, and value-added agriculture.

COOPERATIVE GROCERS' INFORMATION NETWORK (CGIN)

PO Box 399

Arcata, CA 95518

info@cgin.coop

www.cgin.coop

The Cooperative Grocers' Information Network is a web-based clearinghouse of information on retail food cooperatives. Annually, the network organizes the Consumer Cooperative Management Conference.

COOPERATION WORKS!

P.O. Box 527

213 South Fork

Dayton, WY 82836

T 307-655-9162

F 307-655-3785

cw@vcn.com

www.cooperationworks.coop

A national organization of 17 rural-based cooperative development centers, CooperationWorks! helps its members work together to revitalize communities through effective cooperative enterprise development. Members provide expertise across all aspects of cooperative development, including feasibility analysis, business plan development, training and education.

CREDIT UNION NATIONAL ASSOCIATION (CUNA)

601 Pennsylvania Ave.
Washington, DC 20004
T 202-638-5777
F 202-638-7734

Credit Union National Association is the national trade association of credit unions. In cooperation with state credit union leagues, CUNA provides research, advocacy, education, and business development services to member credit unions.

FEDERATION OF SOUTHERN COOPERATIVES-LAND ASSISTANCE FUND (FSC-LAF)

2769 Church Street
East Point, GA 30344
T 404-765-0991
F 404-765-9178

Founded in 1967, the Federation of Southern Cooperatives has provided self-help economic opportunities for many low-income communities across the South. A primary objective of the Federation is the retention of black owned land and the use of cooperatives for land-based economic development.

NATIONAL ASSOCIATION OF HOUSING COOPERATIVES

1707 H Street, NW, Ste. 201
Washington, DC 20006
T 202-737-0797
F 202-783-7869

www.coophousing.org

The National Association of Housing Cooperatives is a nonprofit national federation of housing cooperatives, mutual housing associations, member associations, other resident-owned or controlled housing, professionals, organizations, and individuals interested in promoting the interests of cooperative housing communities.

NATIONAL COOPERATIVE BUSINESS ASSOCIATION (NCBA)

Suite 1100
1401 New York Ave., NW
Washington, DC 20005
T 202-638-6222
F 202-638-1374

ncba@ncba.coop
www.ncba.coop

The National Cooperative Business Association is a trade association that represents cooperatives in a wide variety of fields, including agricultural cooperatives, credit unions, food co-ops, purchasing co-ops, worker co-ops, and others.

NATIONAL COOPERATIVE GROCERS ASSOCIATION (NCGA)

361 East College St.
Iowa City, IA 52240
T 319-499-9029
F 866-600-4588

www.ncga.coop

The National Cooperative Grocers' Association is the largest trade association of retail food cooperatives with 94 member co-ops with 400,000 member-owners in 31 states. Founded in 1999, the association aims to develop joint purchasing, marketing, and other mutual support activities.

NATIONAL COUNCIL OF FARMER COOPERATIVES

50 F Street, NW, Ste. 900

Washington, DC 20001

T 202-626-8700

F 202-626-8899

www.ncfc.org

Founded in 1929, NCFC is a trade association of nearly two million farmers and ranchers. NCFC members include nearly 50 national, regional and federated farmer cooperatives, which, in turn, are comprised of some 3,000 local cooperatives, and 27 state and regional councils.

NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

4301 Wilson Blvd.

Arlington, VA 22203

T 703-907-5500

nreca@nreca.coop

The National Rural Electric Cooperative Association is a national trade association of 900 member cooperatives that serve 37 million people in 47 states. The association represents members in regulatory hearings, as well as providing research, training, education, and advocacy services.

NATIONAL RURAL TELECOMMUNICATIONS COOPERATIVE

2121 Cooperative Way

Herndon, VA 20171

T 866-672-6782

www.nrtc.coop

The National Rural Telecommunications Cooperative (NRTC) represents the advanced telecommunications and information technology interests of more than 1,200 rural utilities and affiliates in 47 states, reducing internet supply costs through negotiating joint purchasing deals. NRTC is leading distributor of satellite television service to rural America.

NATIONAL TELEPHONE COOPERATIVE ASSOCIATION (NTCA)

4121 Wilson Blvd., Ste. 1000

Arlington, VA 22203

T 703-351-2000

F 703-351-2001

www.ntca.org

The National Telephone Cooperative Association is a national trade association representing more than 550 local telecommunications companies throughout rural America, including both cooperatives and small, independently owned companies.

NORTH AMERICAN STUDENTS OF COOPERATION

PO Box 7715

Ann Arbor, MI 48107

T 734-663-0889

F 734-663-5072

info@nasco.coop

www.nasco.coop

Founded in 1968, the North American Students of Cooperation is a trade association of U.S. and Canadian-based campus and community cooperatives, providing education, training, and technical assistance to member cooperatives.

U.S. FEDERATION OF DEMOCRATIC WORKPLACES

2129 Franklin Avenue East

Minneapolis, MN 55404

T 415-775-0124

info@usworker.coop

www.usworker.coop

The U.S. Federation of Democratic Workplaces is a newly formed (May 2004) national trade association of worker cooperatives and other employee-owned, democratically run workplaces. The federation aims to provide education, training, and technical assistance to its members.

Section 8: Municipal Enterprise, Transit-Oriented Development

AMERICAN PUBLIC POWER ASSOCIATION

2301 M St., NW
 Washington, DC 20037
 T 202-467-2900
 F 202-467-2910

www.appanet.org

The American Public Power Association is the trade association for publicly owned electric utilities. APPA serves to help keep publicly owned utilities competitive in today's market through a variety publications, networking, and information services.

THE BROOKINGS INSTITUTION

Metropolitan Policy
 1775 Massachusetts Ave., NW
 Washington, DC 200036
 T 202-797-6139
 F 202-797-2964

urbancenter@brookings.org

www.brookings.edu/metro

The Metropolitan Policy Program at The Brookings Institutions publishes a wide variety of studies on community development issues including land use and transportation issues.

CENTER FOR URBAN AND REGIONAL POLICY

343 Holmes Hall, Northeastern University
 Boston, MA 02115
www.curp.neu.edu

Founded in 1999, the center focuses on a wide range of issues dealing with cities, including research and advocacy work relating to transit-oriented development.

GLASGOW ELECTRIC PLANT BOARD

P.O. Box 1809
 Glasgow, KY 42142
 T 270-651-8341
 F 270-651-7572

wray@glasgow-ky.com

www.glasgow-ky.com/epb

The Glasgow Electric Plant Board governs the municipally owned power company in Glasgow, Kentucky. The service division provides consulting services and viability studies to those communities interested in starting a municipally owned utility, the acquisition of a privately operated facility, or the diversification of existing services.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

203 N. LaSalle St., Ste. 2700
 Chicago, IL 60601
 T 312-977-9700

Inquiry@gfoa.org

www.gfoa.org

The Government Finance Officers Association is a trade association of government finance officers in Canada and the United States. The association has published articles both in favor and against city ownership of hotels in its trade publication, *Government Finance Review*.

INTERNATIONAL CITY/COUNTY MANAGEMENT ASSOCIATION

777 North Capitol St., NE, Suite 500
 Washington, DC 20002

T 202-289-4262

F 202-962-3500

www.icma.org

The International City/County Management Association is a professional and educational organization that represents local government administrators throughout the U.S. and the world. Membership services include policy research and analysis, networking, workshops and symposiums, as well as online research services.

INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL

734 15th Street NW, Suite 900

Washington, DC 20005

T 202-223-7800

F 202-223-4745

www.iedconline.org

Established via a merger of the Council of Urban Economic Development (CUED) and the American Economic Development Association (AEDC), the International Economic Development Council (IEDC) is a large membership organization for economic and community development professionals. It provides resources such as information, research, and technical assistance to local development specialists in both the public and private sectors.

LINCOLN INSTITUTE OF LAND POLICY

113 Brattle St.

Cambridge, MA 02138

T 617-661-3016

F 617-661-7235

help@lincolninst.edu

www.lincolninst.edu

The Lincoln Institute of Land Policy is a nonprofit educational organization that provides research, analysis, and education in the areas of land taxation, land markets, and land as common property.

NATIONAL LEAGUE OF CITIES

1301 Pennsylvania Ave., NW, Ste. 550

Washington, DC 20004

T 202-626-3000

F 202-626-3043

www.nlc.org

The National League of Cities was founded in 1924 as a representative organization for America's cities. The NLC has since expanded to include over 18,000 municipal members. Through a variety of programs NLC works to educate and assist both government officials and public servants in their capacity as policymakers.

SURFACE TRANSPORTATION POLICY PROJECT

1100 17th Street, NW 10th Floor

Washington, DC 20036

T 202-466-2636

F 202-466-2247

stpp@transact.org

www.transact.org

The Surface Transportation Policy Project is a nonprofit organization that leads a diverse, nationwide coalition working to ensure safer communities and smarter transportation choices that enhance the economy, improve public health, promote social equity, and protect the environment.

U.S. CONFERENCE OF MAYORS

1620 I Street, NW

Washington, DC 20006

T 202-293-7330

F 202-293-2352

info@usmayors.org

www.usmayors.org

As the official organization of cities with over 30,000 members, The Conference of U.S. Mayors contributes to the development of national urban policy. At U.S. Mayors' conferences, each of the more than 1,000 member-municipalities are represented by their respective mayors. In adopting policy positions, the Conference helps make federal officials aware of the concerns and needs of urban areas.

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY (WMATA)

Joint Development Program

600 Fifth Street, NW

Washington, DC 20001

T 202-962-1593

F 202-962-2396

www.wmata.com

Washington Metropolitan Area Transit Authority, which runs the Washington DC bus and rail transit system, has been the nation's leading practitioner of transit-oriented development.

Section Nine: Pension and Venture Funds: Regional Economic Development Investments

ACENET

94 Columbus Rd.

Athens, OH 45701

T 740-592-3854

F 740-593-5451

info@acenetnetworks.org

www.acenetnetworks.org

ACENET promotes local economic sustainability by assisting those local businesses seeking to manufacture complex goods on a regional level through the creation of informal networks with other local businesses.

AFL-CIO HOUSING INVESTMENT TRUST

1717 K St., NW, Suite 707

Washington, DC 20036

T 202-331-8055

F 202-331-8190

info@aflcio-hit.com

www.aflcio-hit.com

The AFL-CIO Housing Investment Trust (HIT) is one of the nation's largest pension investment programs specializing in housing investment.

AFL-CIO OFFICE OF INVESTMENT

815 16th St., NW

Washington, DC 20006

T 202-508-6969

F 202-508-6992

www.aflcio.org

The AFL-CIO Office of Investment conducts rates works with union trustees on active government for corporate sector and promotes investment that generates benefits for workers, without sacrificing pension returns, including the development of worker-friendly investment products.

APPALACHIAN REGIONAL COMMISSION

1666 Connecticut Ave., NW, Ste. 700

Washington, DC 20009

T 202-884-7799

www.arc.gov

The Appalachian Regional Commission is a U.S. government agency responsible for promoting economic development in the Appalachian region. Agency activities include the publishing of research reports, as well as grants and loans to promote small business development.

CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (CalPERS)

Lincoln Plaza
400 P Street
Sacramento, CA 95814
T 916-795-3829

www.calpers.ca.gov

The California Public Employees' Retirement System pension fund, the largest public pension fund in the United States, is noted for its active engagement in targeted investment and serves as a resource for information on the policy issues surrounding this practice.

CENTER FOR WORKING CAPITAL

c/o AFL-CIO
888 16th St., NW
Washington, DC 20006
T 202-974-8020
F 202-974-8029

CWC@centerforworkingcapital.org

www.centerforworkingcapital.org

The Center for Working Capital is an independent, nonprofit organization formed by the AFL-CIO. The Center provides training and education of pension trustees who are union members in to promote capital stewardship practices.

CENTER ON WISCONSIN STRATEGY

University of Wisconsin-Madison
1180 Observatory Dr., Rm. 7122
Madison, WI 53706
T 608-263-3889
F 608-262-9046

cows-info@cows.org

www.cows.org

The Center on Wisconsin Strategy (COWS) is a research and policy analysis program at the University of Wisconsin-Madison. COWS provides research, policy analysis, feasibility studies, and technical assistance in the area of high-road economic alternatives that foster worker-friendly, high wage jobs in the state of Wisconsin.

CO-OP AMERICA

1612 K St., NW, Suite 600
Washington, DC 20006

T 1-800-58-GREEN

info@coopamerica.org

www.coopamerica.org

Co-op America is a non-profit organization dedicated to addressing social and environmental problems through a variety of programs, research, and education. Co-op America hosts the *Social Investment Forum* which reports on and promotes the targeting investments to benefit local communities.

HEARTLAND LABOR CAPITAL NETWORK

One Library Place, Suite 201
Duquesne, PA 15110

T 412-460-0488

F 412-460-0487

heartland.sva@att.net

www.heartlandnetwork.org

The Heartland Labor Capital Network works to implement jobs, creating economic development investment strategies that utilize the capital held by labor in pension funds and other institutions in order to create high road workplaces and build sustainable regional economies.

INSTITUTE FOR FIDUCIARY EDUCATION

350 University Ave., Suite 250
 Sacramento, CA 95825
 T 916-922-1100
 F 916-922-9688
www.ifecorp.com

The Institute for Fiduciary Education (IFE) is an educational organization that provides workshops and seminars for private, public, and nonprofit executives in the area of economically targeted investments (ETIs.)

MOUNTAIN ASSOCIATION FOR COMMUNITY ECONOMIC DEVELOPMENT

433 Chestnut St.
 Berea, KY 40403
 T 859-986-2373
 F 859-986-1299
info@maced.org
www.maced.org

MACED is a regional organization serving communities in Kentucky and the Central Appalachian region. Services offered include the Business Development Program, which helps to finance job-creating enterprises, particularly for those of lower income levels. Other programs are designed to promote entrepreneurial activity and sustainable development throughout the region.

NATIONAL ASSOCIATION OF COUNTIES

440 First St., NW, Suite 800
 Washington, DC 20001
 T 202-393-6226
 F 202-393-2630
www.naco.org

The National Association of Counties is a national organization that represents county governments. Services for participating counties include legislative analysis and research, technical and public affairs assistance, and advocacy.

NATIONAL ASSOCIATION OF DEVELOPMENT ORGANIZATIONS

400 North Capitol St., NW, Suite 390
 Washington, DC 20001
 T 202-624-7806
 F 202-624-8813
info@nado.org
www.nado.org

The National Association of Development Organizations is a public interest group that provides a variety of services for regional development organizations across the U.S., including training, advocacy, and research in support of a regional approach to economic development.

NATIONAL ASSOCIATION OF REGIONAL COUNCILS

1666 Connecticut Ave., NW, Ste. 300
 Washington, DC 20009
 T 202-986-1032
 F 202-986-1038
www.narc.org

The National Association of Regional Councils is a nonprofit membership organization serving the interest of regional councils and metropolitan planning organizations nationwide, conducts research, and promotes regional economic development strategies among its members.

NATIONAL ASSOCIATION OF STATE DEVELOPMENT AGENCIES (NASDA)

12884 Harbor Drive
 Woodbridge, VA 22192
 T 703-490-6777
 F 703-492-4404
mfriedman@nasda.com

www.nasda.com

The National Association of State Development Agencies (NASDA) is a national, nonprofit, trade association that provides members with a wide variety of training services, workshops, technical assistance, and data analysis in the area of economic development. Members come from economic development agencies across the country as well as from public, private, and nonprofit enterprises.

NATIONAL ASSOCIATION OF STATE AND LOCAL EQUITY FUNDS (NASLEF)

c/o Merritt Community Capital Corp.

1736 Franklin St., Suite 600

Oakland, CA 94612

T 510-986-1350

F 510-986-1353

info@naslef.org

www.naslef.org

The National Association of State and Local Equity Funds (NASLEF) is a professional, nonprofit association formed in 1994 to promote the efficient management of state and local equity funds. Collectively, member funds have created or rehabilitated more than 45,000 units of affordable housing and have raised \$2.1 billion in equity capital for rental housing developments throughout the United States.

NATIONAL BUSINESS INCUBATORS ASSOCIATION

20 East Circle Dr. #37198

Athens, OH 45701

T 740-593-4331

F 740-593-1996

info@nbia.org

www.nbia.org

The National Business Incubators Association is a nonprofit membership organization that provides technical assistance, hands on management assistance, and access to financing opportunities to help ensure the long-term viability of participating member-businesses in incubators.

RETIREMENT SYSTEMS OF ALABAMA

135 South Union Street

Montgomery, AL 36104

T 1-800-214-2158

F 334-240-3032

rsainfo@rsa.state.al.us

www.rsa.state.al.us

Retirement Systems of Alabama (RSA) manages the state's pension funds. It has been a leader and innovator among state pension funds in the area of economically targeted investments (ETIs).

UNION LABOR LIFE INSURANCE COMPANY

111 Massachusetts Ave., NW

Washington, DC 20001

T 202-682-0900

www.ullico.com/b

One of the nation's leading union-friendly investors, the Union Labor Life Insurance Company (ULLICO) is working to support sustainable development through labor-based pension activism such as the "J for Jobs" program, a tax-exempt pension plan that invests in income-producing properties that are exclusively union built.

Section 10. International

ACCION INTERNATIONAL

56 Roland Street, Suite 300

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Acción International is the non-profit umbrella organization for microfinance institutions across the U.S. and Latin America, providing technical assistance, planning, policy research and analysis, and publications to their international network of microfinance affiliates.

COOPERATIVE LEAGUE OF THE USA (CLUSA)

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The Cooperative League of the USA (CLUSA) is the international arm of the National Cooperative Business Association, which provides technical assistance to develop cooperatives internationally. Since 1953, CLUSA has managed over 200. projects in 53 countries and has performed over 1,000 short-term consultancies in 79 countries.

INTERNATIONAL COOPERATIVE ALLIANCE

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The International Cooperative Alliance is the peak association that represents over 800 million members of cooperatives worldwide

MONDRAGON CORPORACION COOPERATIVA

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Mondragón, located in the Basque region of Spain is the world's largest worker cooperative with over 34,000 members as of 2004.

WORLD COUNCIL OF CREDIT UNIONS

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The World Council of Credit Unions is a representative organization for credit unions around the world. Through publications, meetings, and technical assistance, WCCU works to extend credit unions as viable tools of economic development.